



The Low Power Programmable Leader

## Corporate Overview

February 2026

# Safe Harbor Statement

**Forward-Looking Statements:** This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 and made pursuant to the safe harbor provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Any statements about our expectations, beliefs, plans, objectives, assumptions or future events or performance are forward-looking and involve estimates, assumptions, risks and uncertainties. Such forward-looking statements include without limitation statements regarding: revenue; EPS growth; gross margin and operating expense projections; our future financial performance and related drivers; our expectations related to the general market, market recovery, and growth (including AI and datacenter-related growth); attach rates and ASPs, our share repurchase program; and the guidance on the slide discussing Business Outlook . Other forward-looking statements may be indicated by words such as “will,” “could,” “should,” “would,” “may,” “expect,” “plan,” “project,” “anticipate,” “intend,” “forecast,” “future,” “believe,” “estimate,” “outlook,” “predict,” “propose,” “potential,” “continue” or the negative of these terms or other comparable terminology. Factors that could cause actual results to differ materially include, among others: global economic conditions which may affect customer demand; the cyclical nature of the semiconductor industry including fluctuating customer and distributor purchasing patterns, inventory levels, and order timing; pricing and inflationary pressures; competitive actions; international trade disputes and sanctions; the impact of tariffs, trade restrictions, export controls, license requirements or similar actions on us, our suppliers, distributors, and customers (including the effect on costs and demand); potential impacts of global pandemics; changes in product mix and pricing; changes in wafer, assembly, test and other costs; manufacturing yields; our ability to sustain operational improvements; and the actual amount of compensation charges due to stock price changes; and those risks more fully described in in our filings with the Securities and Exchange Commission, including in our most recent Annual Report on Form 10-K. You should not rely on forward-looking statements because actual results could differ materially. Any forward-looking statement speaks only as of the date made. We do not intend to, and undertake no obligation to, update or revise any such statements.

**Use of Non-GAAP Financial Information:** This presentation includes Non-GAAP measures (e.g., Non-GAAP gross margin, operating expenses, EPS, adjusted EBITDA, free cash flow). These measures are not a substitute for GAAP and should be considered together with our GAAP results. Management uses these measures for evaluating the business and believes they are useful to investors for informational and comparative purposes. See our latest earnings materials for reconciliations to the most directly comparable GAAP measures.

**Guidance & Non-GAAP Reconciliations:** With respect to the guidance on slide discussing Business Outlook, certain information necessary to reconcile forward looking Non-GAAP measures to the corresponding GAAP measures is not available without unreasonable efforts because the amounts and timing of items we exclude (e.g., stock-based compensation; performance-based equity; legal expenses outside the ordinary course; restructuring; impairment) are inherently unpredictable.

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# Agenda

1

**Company Overview**

2

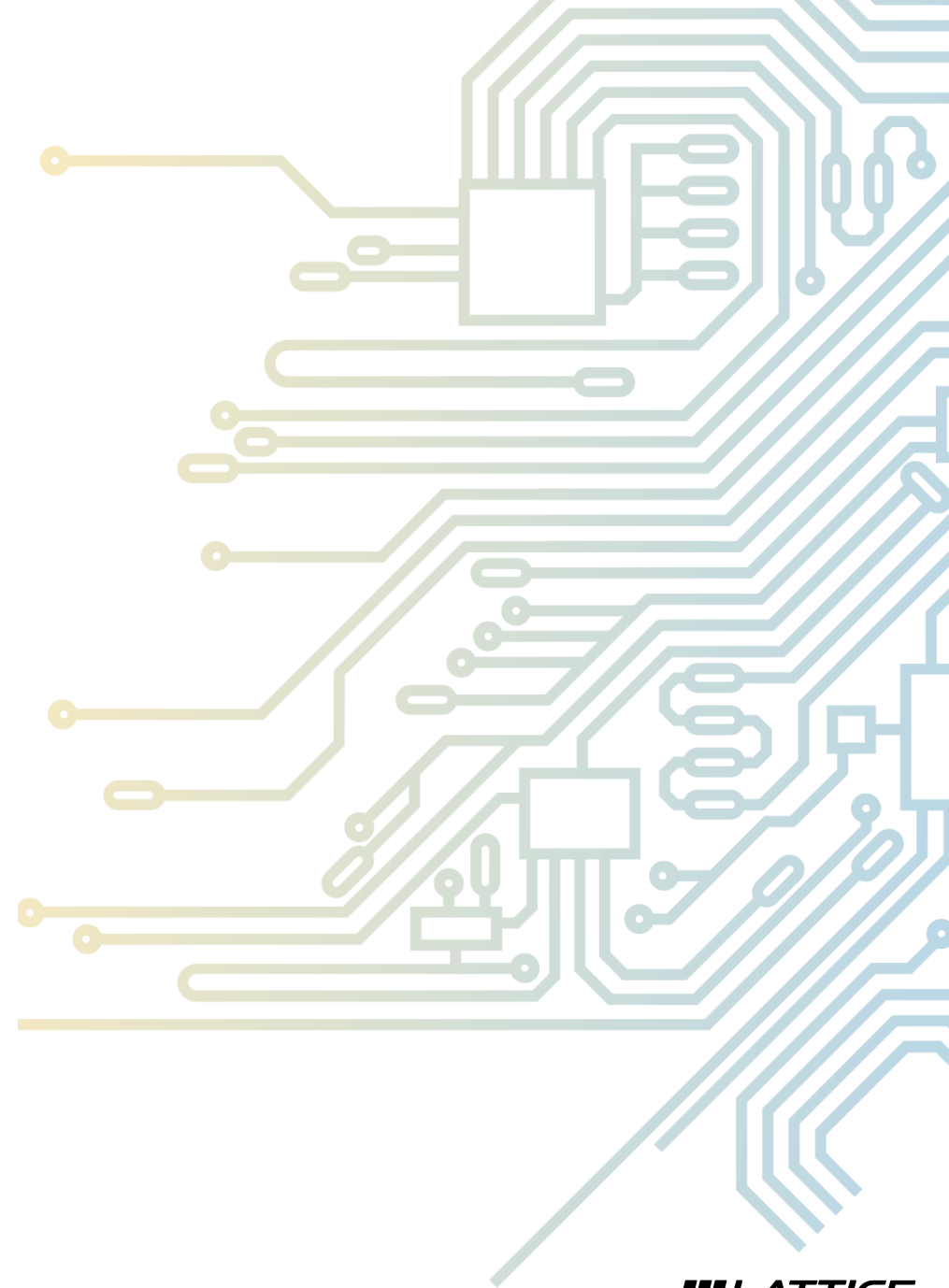
**Products & Solutions**

3

**End Markets & Applications**

4

**Financials**



# Our Mission



## To Be the Low Power Programmable Leader

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### **DIFFERENTIATED**

FPGA Platform  
Optimized for Small  
and Mid-range

### **DIVERSIFIED**

Across Largest and  
Fastest Growing  
Applications

### **DELIVERING**

Faster Than  
Industry Growth

# Lattice Semiconductor Overview

## APPLICATIONS & MARKETS

We enable secure control, flexible connectivity, and low power compute acceleration



COMMUNICATIONS & COMPUTING

56%



INDUSTRIAL & AUTOMOTIVE

37%



CONSUMER

7%

## WORLD CLASS SUPPLIER

#1

World's largest volume supplier of FPGA

Tier 1

Supplier with 40+ years of innovation



## GROWING CUSTOMER BASE



## GLOBAL SUPPORT



# Holding Ourselves to the Highest Corporate Stewardship Standards

**CULTURE OF INNOVATION**



The Low Power Programmable Leader

**ENVIRONMENTALLY CONSCIOUS**



Operational Excellence | Supply Chain Management

**INCLUSION & SOCIAL WELLBEING**



Our People | Our Communities | Our Culture

**TRANSPARENCY & INTEGRITY**



Governance Principles | Ethical Standards | Continuous Improvement

**GSA MOST RESPECTED PUBLIC COMPANY FIVE YEARS IN A ROW**



**STRONG & GROWING RECOGNITION FOR CLEANTECH PRODUCT INNOVATION**



# Lattice Executive Leadership Team



**Ford Tamer**  
CEO



**Pravin Desale**  
Research & Development




**Esam Elashmawi**  
CSMO



**Tracy Feanny**  
General Counsel




**Lorenzo Flores**  
CFO



**Divyesh Shah**  
Operations & Quality



**Erhaan Shaikh**  
Sales



**Nicole Singer**  
Human Resources

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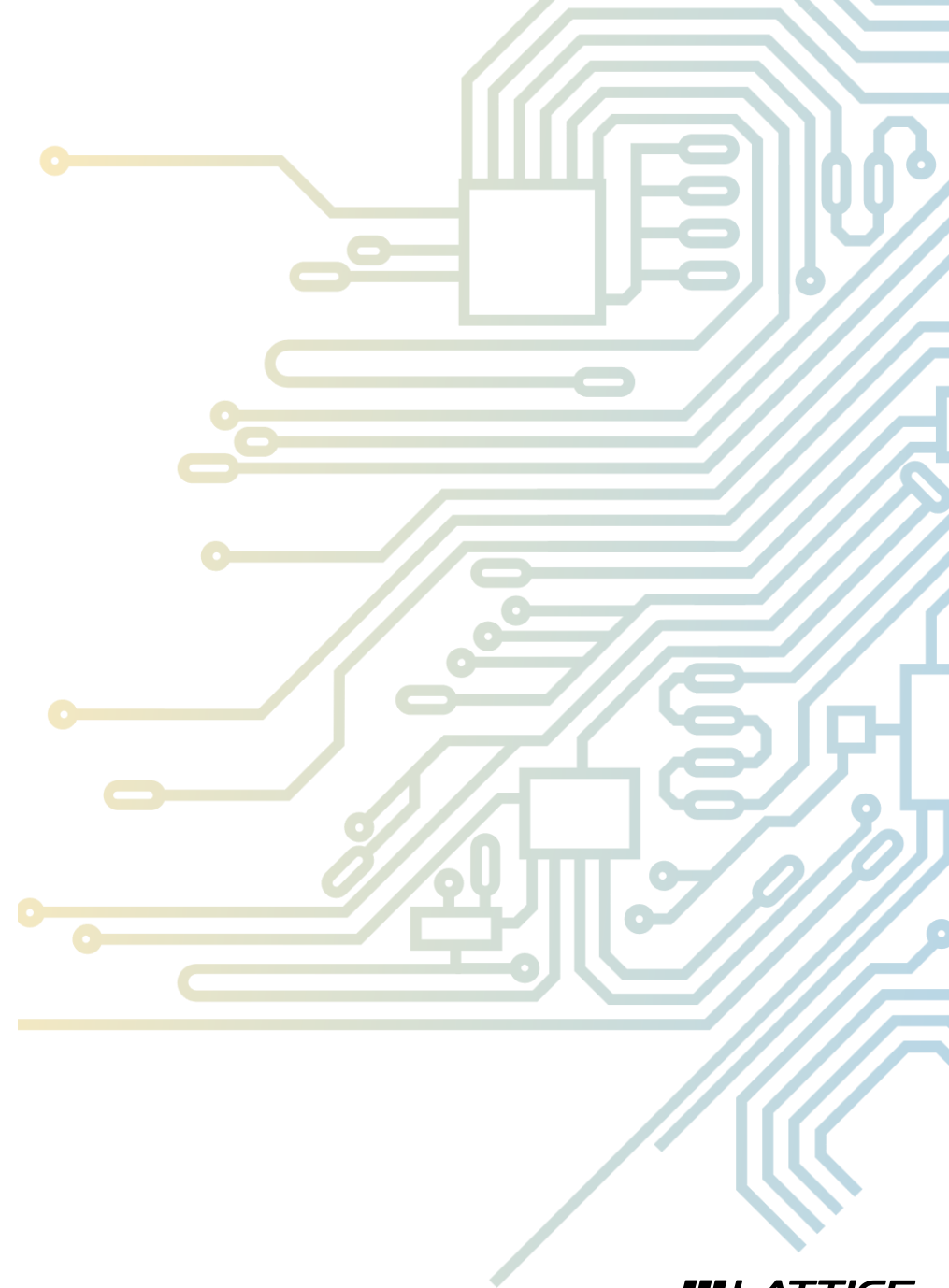
**Products & Solutions**

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End Markets & Applications

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Financials



# Lattice Value Proposition



## The Low Power Programmable Leader

Lowest  
**POWER**

A circular icon with a dark blue background and a light blue border. It contains a yellow lightning bolt symbol inside a yellow circle with a vertical line through it, representing power.

Smallest  
**SIZE**

A circular icon with a dark blue background and a light blue border. It contains a yellow microscope icon, representing small size.

**EASE**  
of Use

A circular icon with a dark blue background and a light blue border. It contains a yellow hand cursor icon, representing ease of use.

# Lattice FPGA Portfolio

**PLATFORM** | **DEVICE FAMILIES**

**LATTICE**  
**AVANT™**

**Avant™-E**



Edge-optimized Processing

**Avant™-G**



Cutting-edge General Purpose Processing

**Avant™-X**



Advanced Connectivity

**LATTICE**  
**NEXUS 2™**



**ADVANCED GENERAL PURPOSE SMALL FPGAs**

SYSTEM EXPANDABILITY	SECURE BRIDGING

**LATTICE**  
**NEXUS**

<b>CrossLink™-NX</b>	<b>Certus™-NX</b>	<b>Mach™-NX</b>	<b>CertusPro™-NX</b>	<b>MachXO5™-NX</b>	<b>MachXO5T™-NX</b>	<b>CrossLinkU™-NX</b>	<b>MachXO5™-NX TDQ</b>
Embedded Vision Processing	General Purpose Processing	Next Gen Hardware Security	Advanced General Purpose Processing	Enhanced System Monitor and Control	Advanced System Control	Embedded Vision Processing with USB	Industry 1st PQC-Enabled FPGA

# FPGA Platform Leadership



Architected for applications requiring up to  
**16G SERDES** and up to **200k LCs**



Architected for applications requiring up to  
**25G SERDES** and up to **500k LCs**



**LOWER  
POWER**



**FASTER  
PERFORMANCE**



**SMALLER  
SIZE**


# Software Solution Stack Portfolio



**LATTICE sensAI™**

**Low Power Edge AI**

- High Performance Inference Under 1W
- Supports Industry Standard ML Frameworks
- Complete Solution Enablement



**LATTICE mVISION™**

**Low Power Embedded Vision**

- Flexible Image Sensor Bridging & Aggregation
- Image Processing Integration
- Complete Solution Enablement



**LATTICE Sentri™**

**Cyber Resilient Root of Trust**

- Secure Hardware Creates Root-of-Trust for Systems
- Cryptographically Secured Supply Chain
- Protection Against Cloning, Counterfeiting, Trojan Insertion, & Simulation



**LATTICE Automate™**

**Accelerating Factory Automation**

- Accelerates industrial automation development
- Supports use cases like motor control, real-time networking, & predictive maintenance
- Complete solution enablement



**LATTICE ORAN™**

**Enabling ORAN Deployment**

- Enables zero trust security and data protection in networks
- Flexible, Tight Fronthaul Synchronization
- Acceleration with Low Power



**LATTICE Drive™**

**Adaptable Automotive Design**

- DisplayPort connectivity
- Video scaling up to 4K
- Local dimming for contrast enhancement
- Bridging & networking

# Easy-to-use Software



**LATTICE  
DIAMOND™  
DESIGN SOFTWARE**

**Powerful FPGA Design & Verification Environment**

- Easy Design Exploration
- Easy to Use Powerful Tools
- Optimized for Lattice Devices

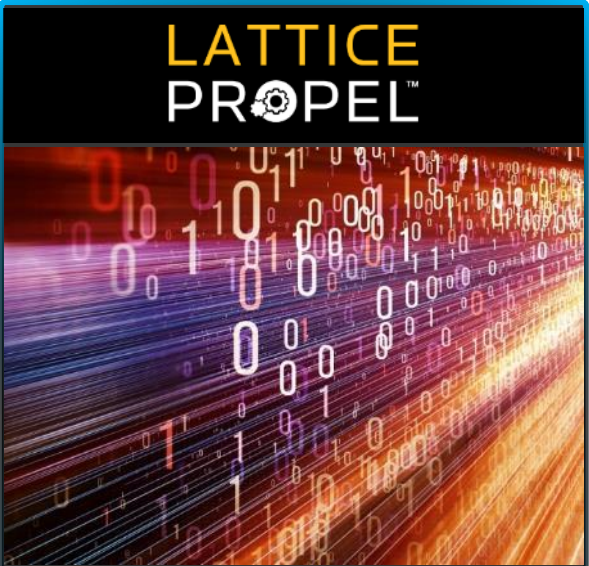


**LATTICE  
RADIANT™  
DESIGN SOFTWARE**

```
if_operation == "Mirror_Y")  
  mirror_mod.use_x = False  
  mirror_mod.use_y = True  
  mirror_mod.use_z = False  
elif_operation == "Mirror_Z")  
  mirror_mod.use_x = False  
  mirror_mod.use_y = False  
  mirror_mod.use_z = True  
  
Selection at the end - add back the deselected mirr  
error_ob.select-1  
modifier_ob.select-1  
py.context.scene.objects.active = modifier_ob
```

**Best-in-class, Easy-to-use Design Software**


- Simplified Flow for Faster Design
- Increase Re-use with IP Tools
- Leading Synthesis & Simulation



**LATTICE  
PROPEL™**

**Complete Toolset for Embedded System Design**

- IP System Integration Environment
- Software Development Kit & Libraries
- Build, Compile, Analyze, Debug



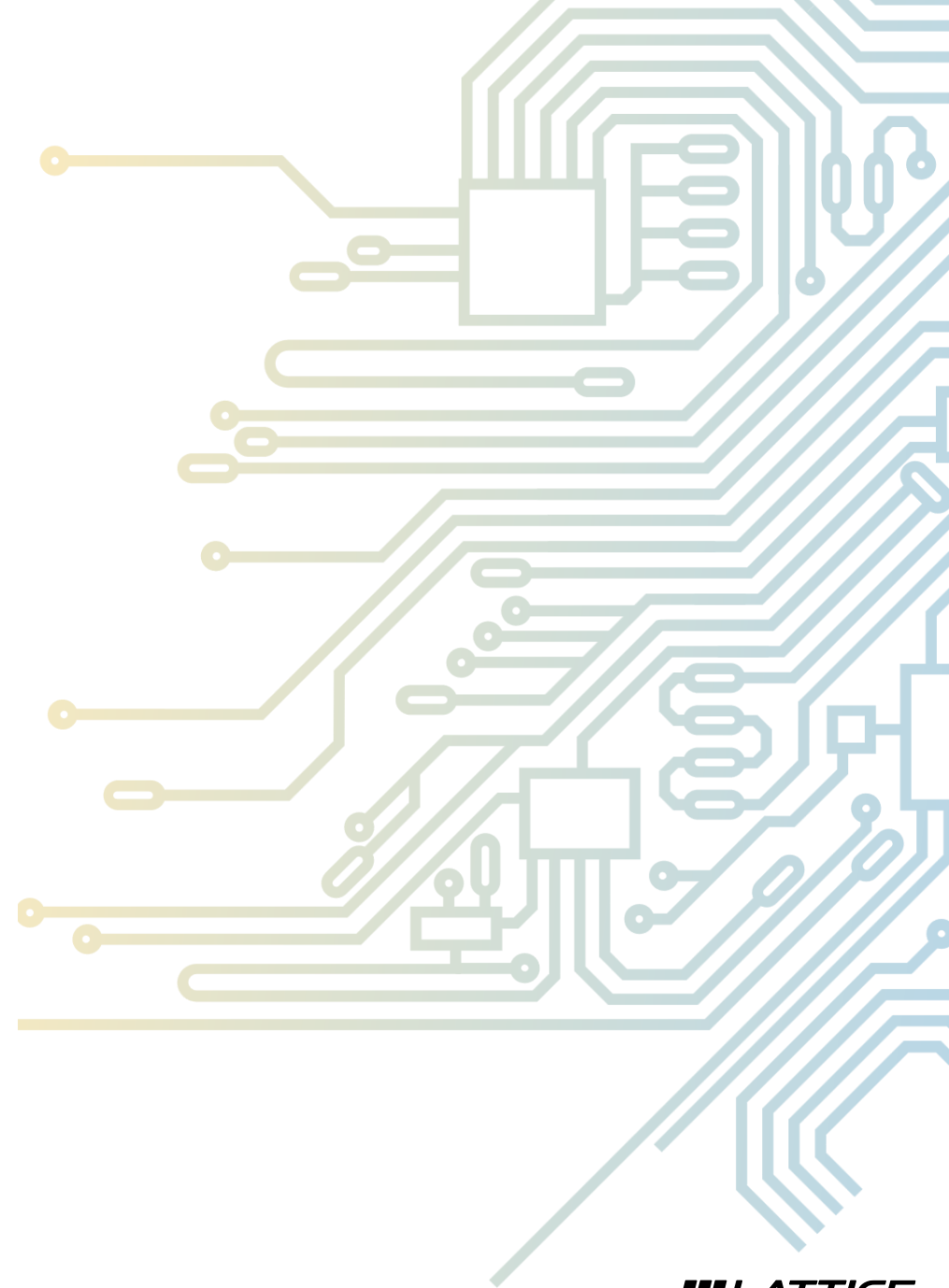
**Glance**  
by MIRAMETRIX®

**Advanced Computer Vision Software for the Edge**

- Security and Privacy Protections
- Digital Wellbeing Capabilities
- Facilitates Intelligent Collaboration & Productivity

# Agenda

- 1 Company Overview
- 2 Products & Solutions
- 3 End Markets & Applications**
- 4 Financials



# Innovation Leadership From Edge to Cloud

**DATACENTER**



aws DELL Technologies Google H3C  
 Hewlett Packard Enterprise Lenovo Meta  
 Microsoft NetApp SUPERMICR

**Top 10 Server & Storage Providers**

**COMMUNICATIONS**



Adtran ARISTA ciena  
 CISCO ERICSSON FUJITSU JUNIPER NETWORKS  
 NEC NOKIA SAMSUNG

**10 Leading Comms OEMs**

**INDUSTRIAL**



ABB EMERSON GE Honeywell  
 OMRON Panasonic  
 Rockwell Automation Schneider Electric SIEMENS

**Top 10 Factory Automation Leaders**

**AUTOMOTIVE**



BMW BYD Ford gm  
 LUCID Maserati  
 Mazda Mercedes-Benz TESLA TOYOTA

**10 Leading Auto OEMs**

**CLIENT**



ASUS DELL hp  
 Lenovo LG

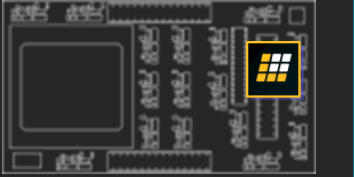
**Top 5 PC OEMs - >50MU Shipped**

**Lattice is the #1 Supplier for Small FPGAs Worldwide**

# Lattice Solves Datacenter Challenges

## HARDWARE ACCELERATION

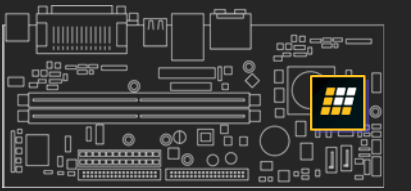
Offload  
Attestation  
Reporting



A schematic diagram of a hardware acceleration module, showing various components and a Lattice logo in the top right corner.

## STORAGE CARD

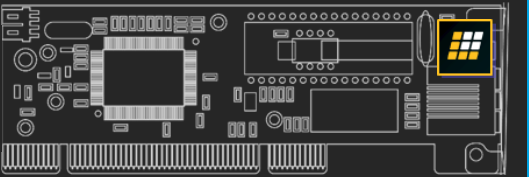
Key Mgmt  
Hot Swap  
Hot Plug



A schematic diagram of a storage card module, showing various components and a Lattice logo in the top right corner.

## GPU CARD

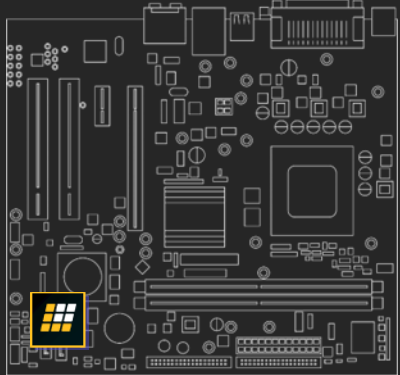
Power Control  
Reporting  
Throttling



A schematic diagram of a GPU card module, showing various components and a Lattice logo in the top right corner.

### MOTHERBOARD

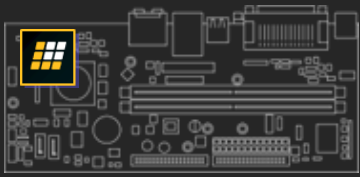
(CPU Agnostic)



A schematic diagram of a motherboard module, showing various components and a Lattice logo in the bottom left corner.

Bridging  
I/O Expansion  
Board Control  
Power Sequence  
Signal Aggregation  
Glue Logic  
Fan Control  
Re-Timer

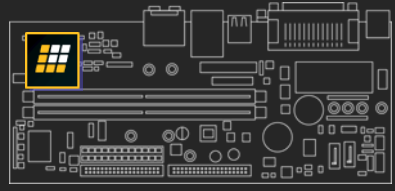
## SECURE CONTROL MODULE



A schematic diagram of a secure control module, showing various components and a Lattice logo in the top left corner.

BMC  
PROT / PFR  
Attestation

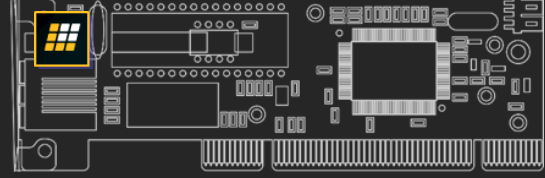
## NETWORK CARD



A schematic diagram of a network card module, showing various components and a Lattice logo in the top left corner.

Power Control  
Reporting  
Offload

## ADD-IN CARDS



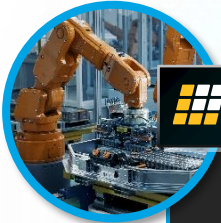
A schematic diagram of an add-in cards module, showing various components and a Lattice logo in the top left corner.

Control  
Bridging  
Aggregation

# Lattice Solves Communications Challenges



# Lattice Solves Industrial Challenges



## Smart Factory

- Collision Avoidance
- Edge Computing
- Functional Safety
- Industrial Networking
- Machine Vision
- Motor Control
- Predictive Maintenance
- Programmable Logic Control
- Object Identification
- Sensor Fusion
- Robotics



## Test & Measurement

- High-Speed Data Acquisition
- Signal Processing
- Emulation and Validation
- Pattern Generation and Analysis
- Timing Analysis
- Error Detection and Correction
- Jitter and Noise Measurement
- Power Analysis
- Temperature and Stress Testing
- Portables and Handhelds



## Medical

- Digital Endoscopy Systems
- MRI and CT Image Processing
- Ultrasound Signal Processing
- Electrocardiogram Signal Processing
- X-ray Processing
- Blood Analysis Equipment
- Health Monitors
- Robotic Surgery Assistants
- Secure Medical Data Processing
- Patient Monitoring Systems



## Aerospace & Defense

- Radar Signal Processing
- Avionics Control Systems
- Digital Beamforming
- Satellite Communications
- GPS and Navigation Systems
- Infrared and Optical Image Processing
- Ruggedized Systems for Harsh Environments
- Secure Communications



## Broadcast / ProAV

- Video Encoding/Decoding
- Live Video Streaming
- High-Resolution Video Processing
- Video Scaling and De-interlacing
- Color Correction and Enhancement
- Image Stabilization
- Audio Processing and Mixing
- Multi-Protocol Bridging
- Real-Time Graphics Overlays
- Low-Latency Switching

# Lattice Solves Human Machine Interface Challenges



# Lattice Solves Automotive Challenges

## Infotainment

- Display Bridging
- Local Dimming
- Display Safety
- Daylight Enhancement
- ISP

## ADAS

- E-Mirror/CMS
- Thermal Camera
- Radar Sensor Bridging & Aggregation
- Lidar Sensor Bridging & Aggregation

## Networking

- Zonal / Central Gateway
- Network Bridge

## Electric Powertrain

- Inverter / Charger
- Battery Management

## Edge AI

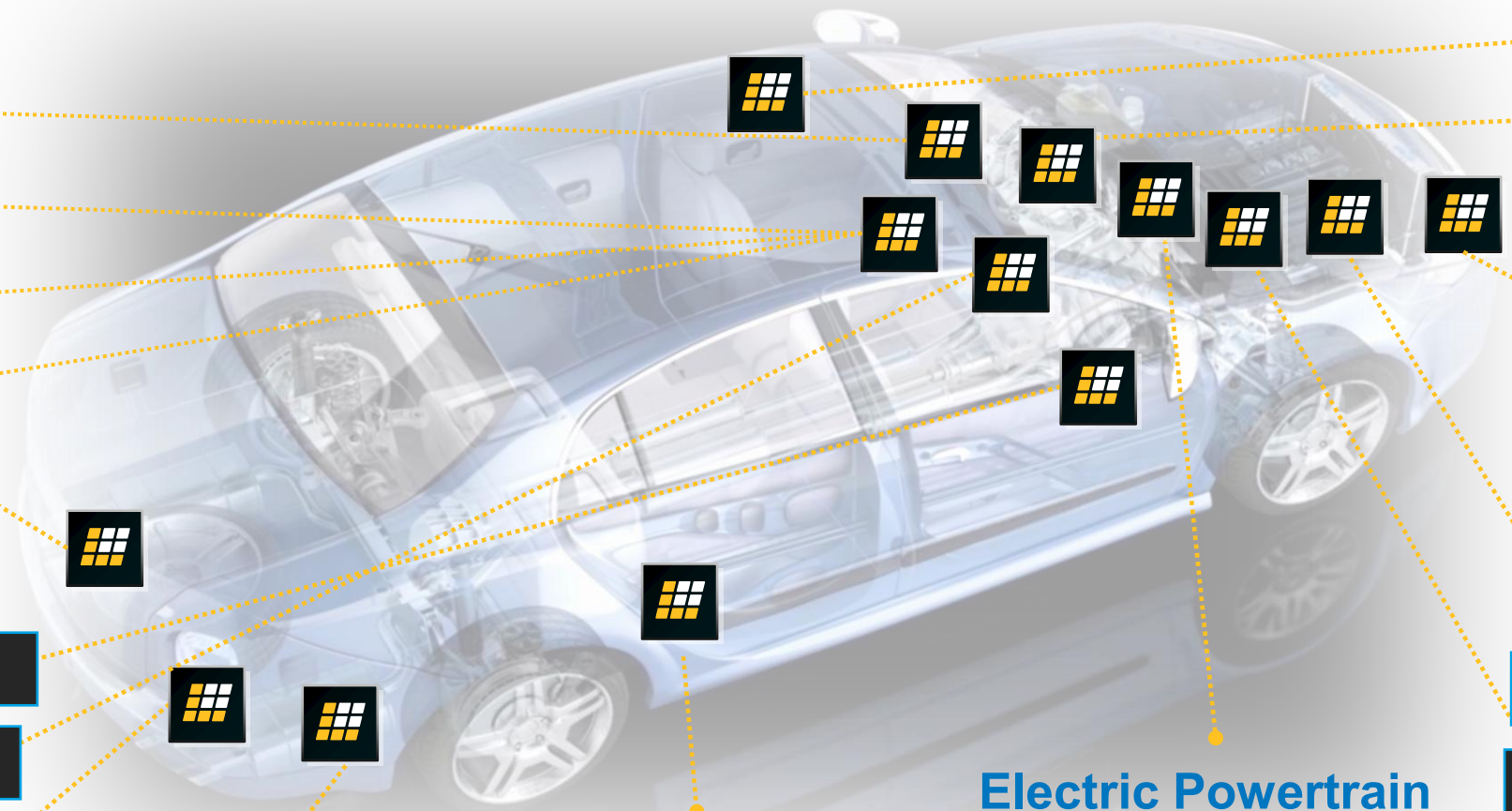
- DMS / OMS
- Sentry

## Lighting

- Smart Lamps

## Security

- PQC RoT
- Platform Security



# Lattice Solves Consumer Challenges



# Lattice Drives AI Innovation

## Gen AI Servers

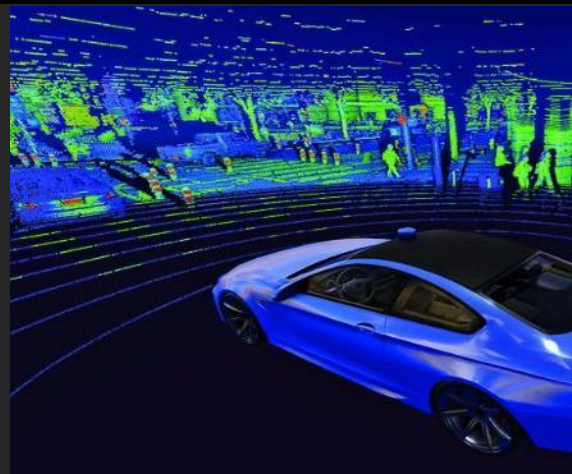


### Leading Control and Security in AI Servers

Up to >50 FPGAs per server rack

Deployed at majority of Hyperscalers and OEM/ODMs

## Sensor Proliferation

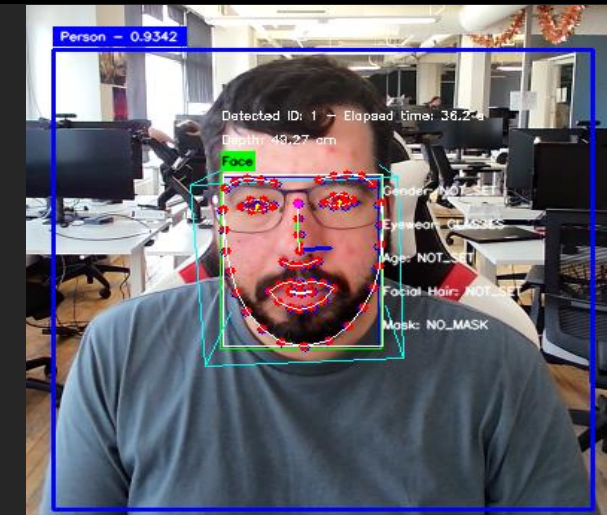


### Data Fusion and Optimized Streaming

Partnership with Nvidia to simplify sensor connectivity

Diverse sensor connectivity in autonomous systems

## Intelligent Edge



### Human Machine Interfacing

Advanced computer vision experiences enabling security, privacy, safety, and wellbeing

Shipped 40M+ units at top PC OEM; Expanding in Adjacent Markets

Enabling AI From Hybrid Cloud to the Intelligent Edge with Low Power FPGAs and Software

# Lattice Drives Vision Innovation

## Robotics



### Sensor Streaming & Processing in Robotics

Camera, Radar, and Lidar Bridging and Aggregation

Synchronization and Real-Time Low Power Edge Processing

## ADAS & Infotainment



### ADAS and Display Bridging & Processing

Camera and Sensor Streaming; Power Optimized Processing

Display Connectivity and Video Quality Enhancement

## Streaming Media



### Machine Vision & Video Transmission

Low Latency High Performance Machine Vision and Control

Networked Video Transmission Across Enterprise and WAN

**Enabling Autonomous Machines and Rich Media with Low Power FPGAs and Software**

# Lattice Drives Security Innovation

## Strong RoTs



### Unique FPGA Based Hardware Roots of Trust

Integrated Lockable Dual-Boot  
Flash – Undeniable Service

Hardened NIST Qualified  
Cryptographic Algorithms

## Cyber Resiliency

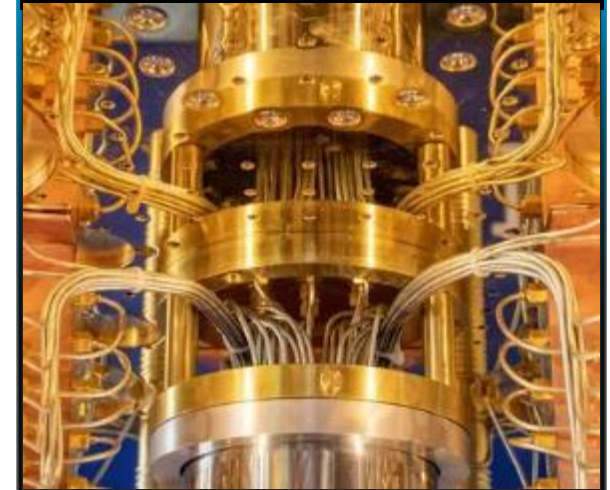


### Cyber Resilient Pioneers

Processor Independent Platform  
Firmware Resiliency (PFR)

Cyber Resilience Act (CRA)  
Ready

## Post Quantum



### Post Quantum Crypto (PQC) Agility

PQC Ready With Latest NIST  
Approved PQC Algorithms

Crypto-Agility For In-field Updates  
& Upgrades as PQC Evolves

**Enabling Next Generation Dynamic Security – Multi-channel Real-time System Protections**

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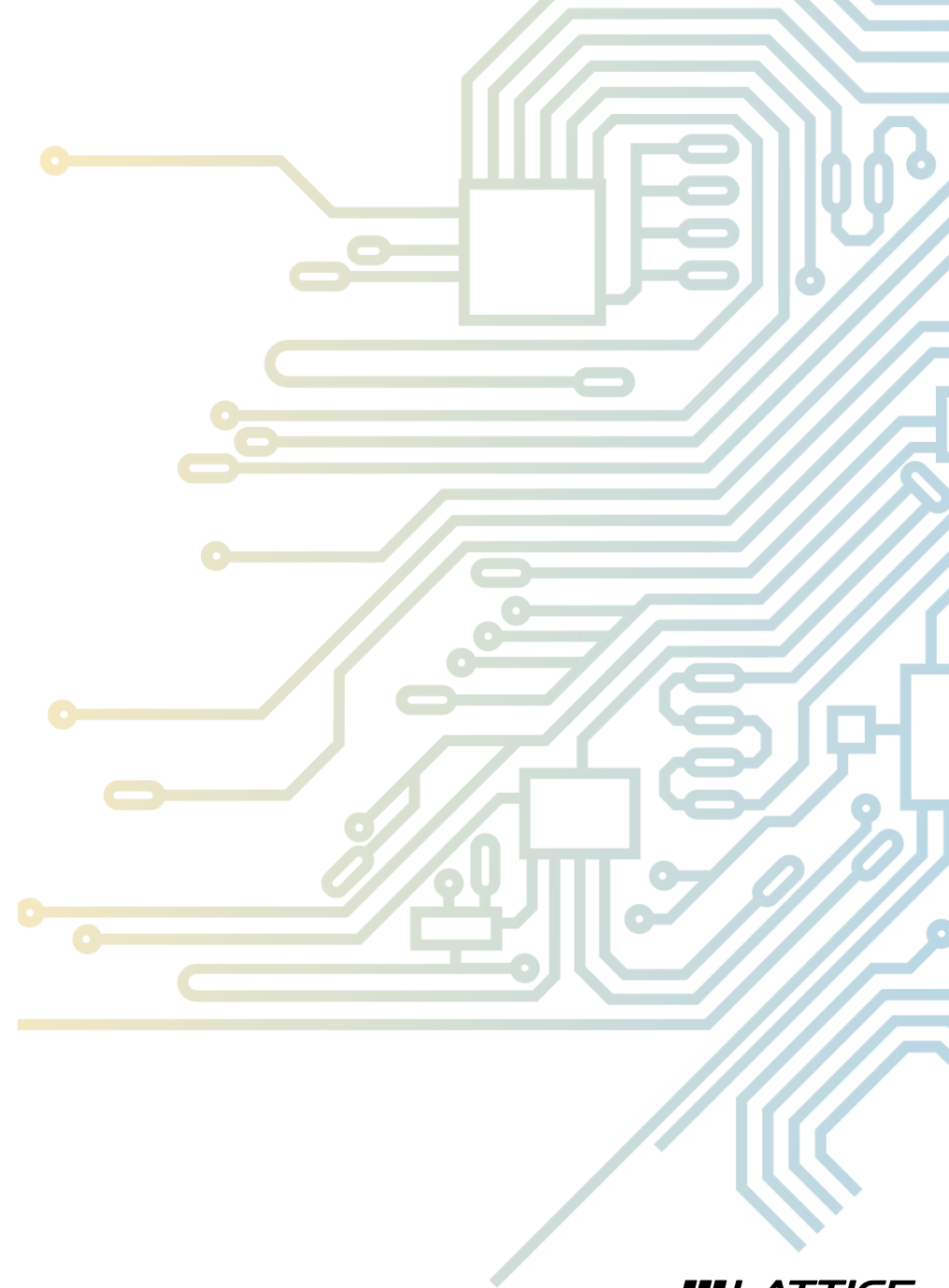
Products & Solutions

3

End Markets & Applications

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**Financials**



# Q4 2025 Earnings Overview & Recent Highlights

## REVENUE

\$145.8M

9.3% Growth QoQ

## GROSS MARGIN

69.4%\*

## ADJUSTED EBITDA

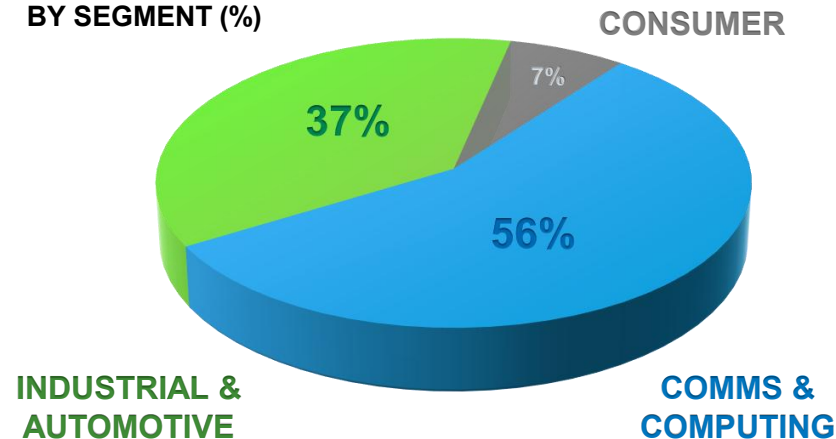
36.5%\*

"2025 was a pivotal year where we delivered on what we said we would do: stabilized revenue, normalized channel inventories, and drove exceptional data center growth, with server revenues up approximately 85% year over year. We advanced our leadership product roadmap, strengthened our software and solutions, and secured design wins across all our segments to fuel production ramps. We finished the year with strong momentum led by accelerating growth in AI and datacenters, higher Lattice FPGA attach rates per system and increasing ASPs as diversified customers move to our newer product platforms and solutions. When taken together, we believe we are positioned for higher growth in 2026 and beyond."

Ford Tamer, CEO

## End Market Overview

FY'25 REVENUE BY SEGMENT (%)



**Comms & Computing grew ~30% to record revenue in 2025**

## Highlights

- Accelerated New Product Revenue Growth:** 2025 Revenue of new products grew ~70% vs. 2024, with a record total number of design wins.
- Expanded Product Portfolio by 60% in 2025:** Launched a steady cadence of new vision, motion control, security, and general purpose devices to build upon Lattice's small FPGA leadership and growing share of the mid-range FPGA market.
- Normalized Channel Inventory:** Achieved overall target level of channel inventory.
- Extended Repurchase Program:** Repurchased \$100 million in common stock in 2025; Lattice's Board of Directors authorized to repurchase up to an additional \$250 million of outstanding common stock.
- 20+ Industry Honors in 2025, including:**
  - 'Most Respected Public Semiconductor Company' 2025 Global Semiconductor Alliance (GSA) Award
  - Frost & Sullivan Institute 2025 Visionary Growth Leadership Best Practices Recognition
  - 'Most Innovative Company of the Year' Globee Cybersecurity Award
  - SEAL and Environment + Energy Leader sustainability awards
  - Multiple Top Workplace awards

# FY 2025 Earnings Overview & Recent Highlights

## REVENUE

\$523.3M

2.7% Growth YoY

## GROSS MARGIN

69.3%\*

## ADJUSTED EBITDA

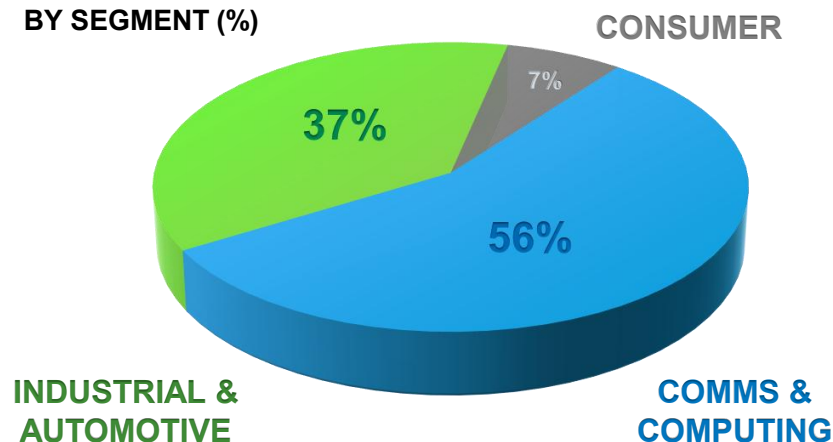
35.0%\*

"2025 was a pivotal year where we delivered on what we said we would do: stabilized revenue, normalized channel inventories, and drove exceptional data center growth, with server revenues up approximately 85% year over year. We advanced our leadership product roadmap, strengthened our software and solutions, and secured design wins across all our segments to fuel production ramps. We finished the year with strong momentum led by accelerating growth in AI and datacenters, higher Lattice FPGA attach rates per system and increasing ASPs as diversified customers move to our newer product platforms and solutions. When taken together, we believe we are positioned for higher growth in 2026 and beyond."

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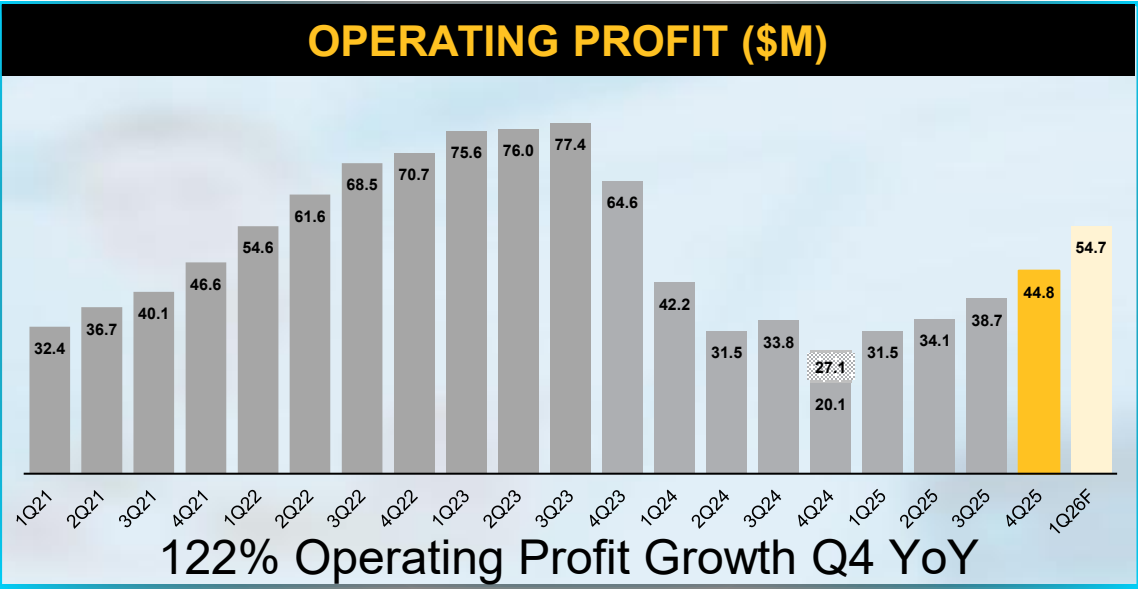
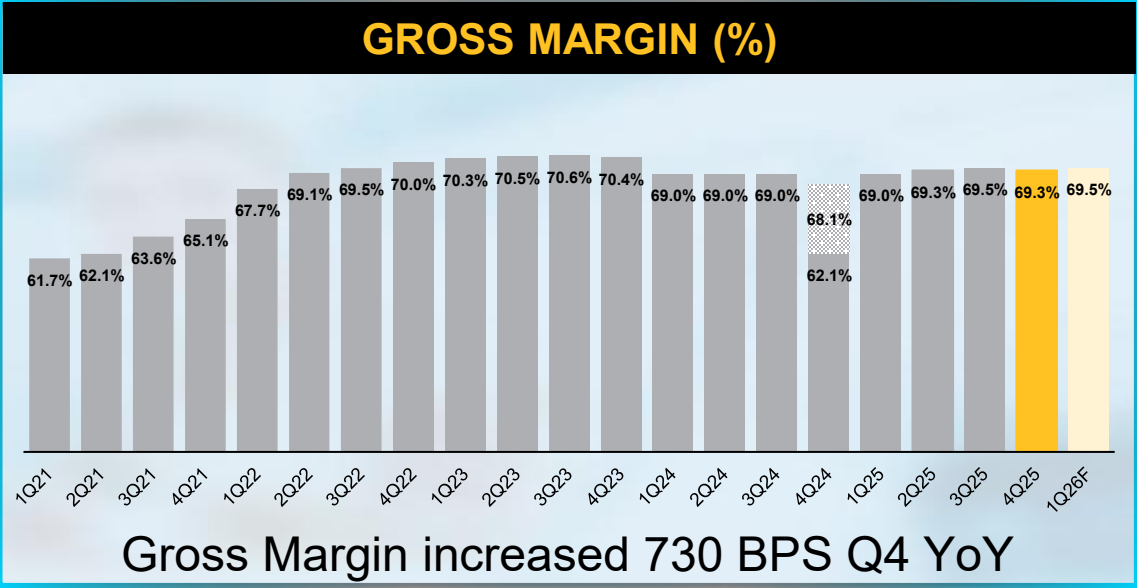
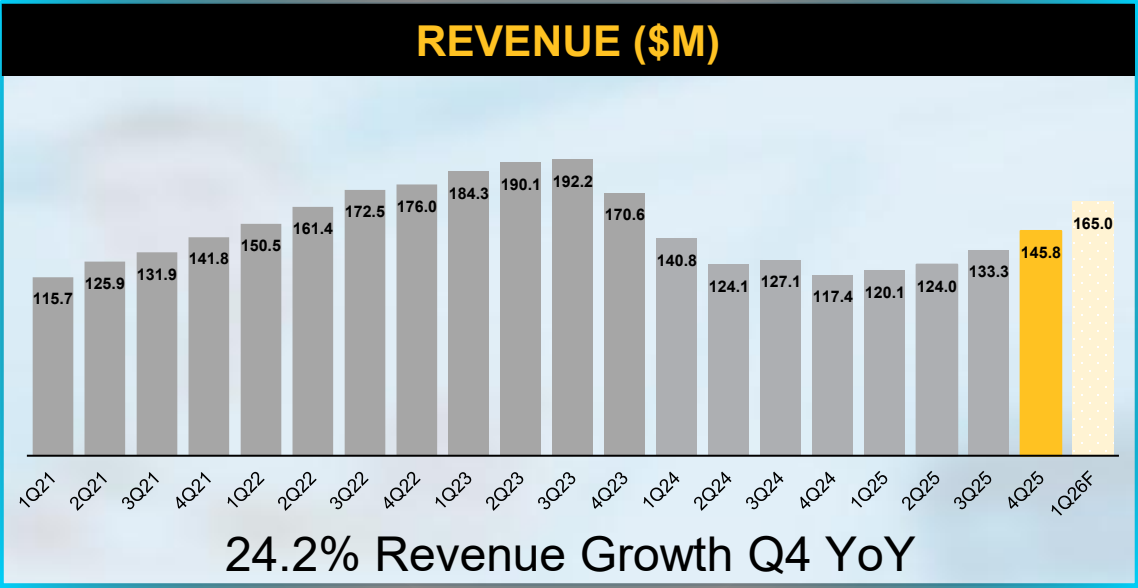


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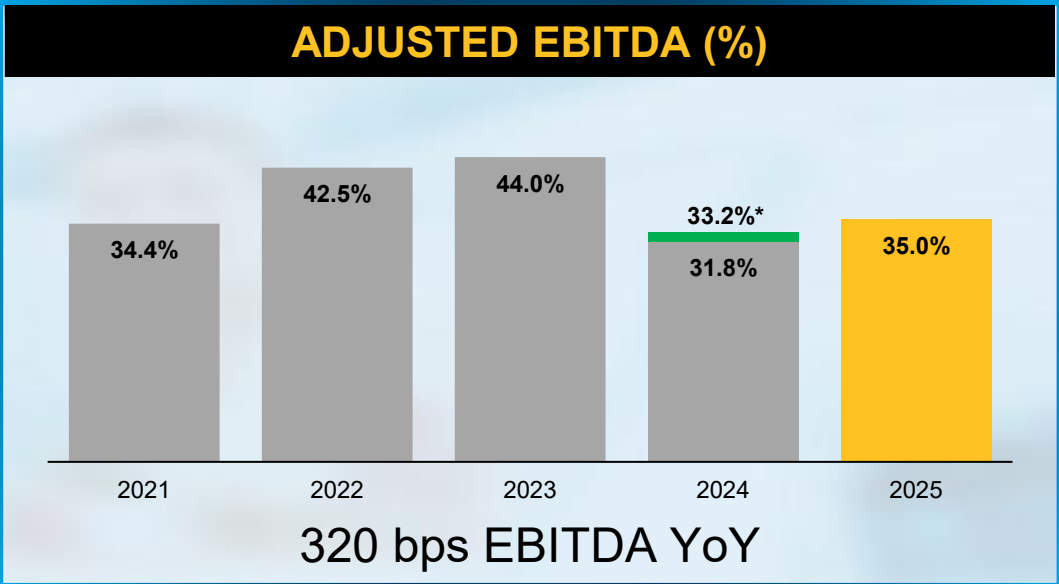
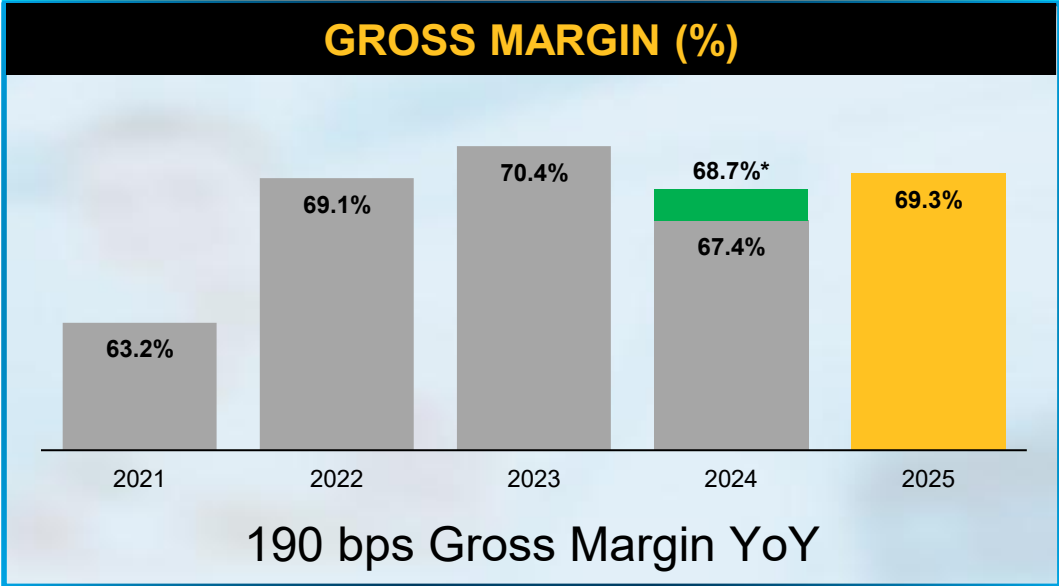
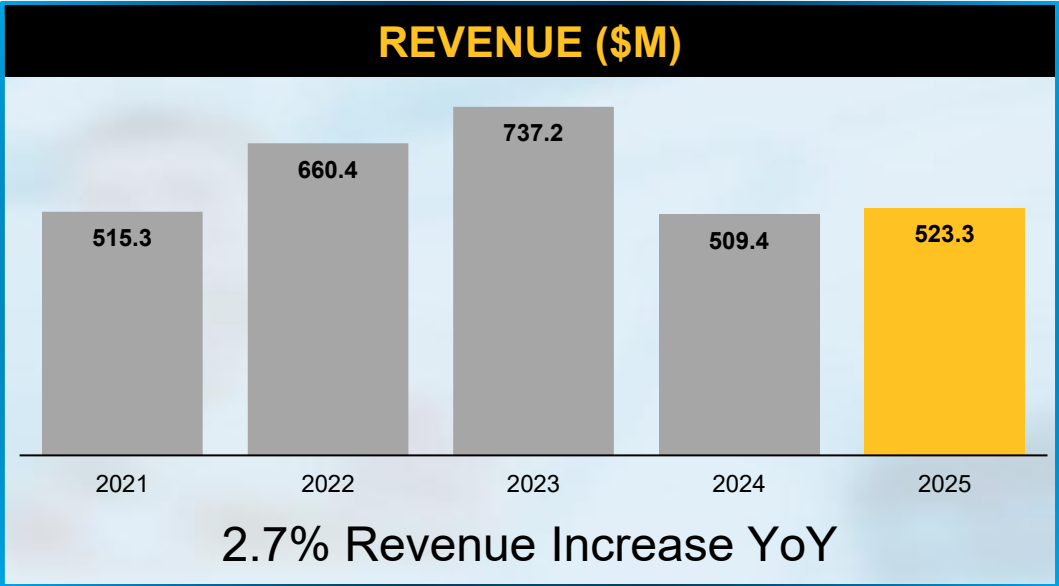
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# Q4 2025 Financial Results



# FY 2025 Financial Overview





The Low Power Programmable Leader