LATTICE SEMICONDUCTOR

AMI Acquisition

Combining the Low Power Programmable Leader with the Leader in Platform Firmware and Infrastructure Manageability for Cloud and AI

Creating the Industry's Most Complete Secure Management and Control Platform

Transaction Value: $1.65 Billion

LSCC
Nasdaq

Forward Looking Statement

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These include statements regarding: the proposed acquisition of AMI by Lattice Semiconductor Corporation ("Lattice"), including the expected timing, completion, and benefits of the transaction; the anticipated creation of a complete secure management and control platform; the expected financial impact of the transaction, including: estimated AMI 2026 expected revenue and financial results; that it will be accretive to gross margin, free cash flow, and earnings per share on a non-GAAP basis; the trajectory toward a $1 billion or more annual revenue run rate by the end of 2026; the potential for meaningful revenue synergies over time; the expansion of Lattice's serviceable addressable market; the combined company's competitive positioning; the anticipated capital structure and deleveraging plans following the close of the transaction; and the expected satisfaction of customary closing conditions, including applicable regulatory approvals.

These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those projected. Among the factors that could cause actual results to differ from those contemplated are: (a) the risk that the proposed acquisition of AMI may not be completed in a timely manner, or at all, including the risk that regulatory approvals may not be obtained or that other closing conditions may not be satisfied; (b) the risk that the anticipated benefits of the transaction, including expected synergies and accretion, may not be realized or may take longer to realize than expected; (c) the risk that integration of AMI's operations, products, and personnel may be more difficult, time-consuming, or costly than expected; (d) uncertainty and volatility in the global markets, including the macroeconomic environment, geopolitical conflicts, and the effects of international trade and restrictions, including tariffs, duties, and export controls; (e) fluctuations in demand for the combined company's products across compute, communications, industrial, and embedded end markets; (f) the risk that the combined company may not achieve the anticipated expansion of its serviceable addressable market or the projected revenue run rate; (g) the ability of the combined company to retain and attract key employees, customers, and partners during and after the integration period; (h) the risk of increased indebtedness related to the financing of the transaction and the ability to deleverage on the anticipated timeline; (i) changes in industry trends, including the pace of data center AI adoption, modular data center deployments, and demand for secure management and control solutions; (j) the risk that the combined product portfolio may not achieve the anticipated market acceptance or competitive advantages; and (k) the ability to maintain ecosystem neutrality while delivering integrated solutions.

A detailed discussion of these and other risks and uncertainties is included in Lattice Semiconductor's Annual Report on Form 10-K and Quarterly Reports on Form 10-Q filed with the Securities and Exchange Commission (the "SEC"), available at www.sec.gov, under the caption "Risk Factors" and elsewhere. The forward-looking statements contained in this presentation are made as of the date hereof and the Company assumes no obligation to update such statements, except as required by applicable law.

Unless otherwise stated, all financial results and projections are on a non-GAAP basis. Our GAAP results, details about our non-GAAP financial measures, and a reconciliation between GAAP and non-GAAP results can be found in our most recent earnings press release, which is available on our web site, www.latticesemi.com, under the Investors section.

The Low Power Programmable Leader

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The Platform Firmware Leader

The Industry's Most Complete Secure Management & Control Platform

LATTICE SEMICONDUCTOR + ami™ A LATTICE COMPANY

1 + 1 = 3

- **Addresses data center modularity, complexity, uptime, and deployment challenges**
- **Adds to Lattice position in manageability, server, AI, and cloud and doubles SAM**
- **Creates the most complete secure management and control platform**
- **Maintains neutral companion chip, firmware, and solution commitment**
- **Amplifies customer success with both Lattice FPGAs and AMI solutions**
- **Accretive to gross margin, free cash flow, and EPS on a non-GAAP basis**
- **Supports $1 billion+ annual revenue run rate by Q4 2026**
- **Accelerates medium to long-term growth with new solution roadmap**

Evolving Data Center and AI Challenges

Modular Data Centers require secure management everywhere

AI and Increasing Complexity requires flexible control, power, and cooling

Higher Uptime requires diagnostics and predictive maintenance

Deployment Urgency requires low risk for accelerated time to market

AMI Leads in BIOS and Manageability for Cloud and AI

ami™
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BFG - Boot Firmware Group

Ap AMI Aptio™

Core boot-firmware franchise with AI scale, stability, and strong hyperscaler and OEM/ODM adoption

- Installed base driving AI expansion
- Stable revenue engine
- Platform expansion foundation

MSG - Manageability & Security Group

Mg AMI MegaRAC™

DCM AMI Data Center Manager™

Te AMI Tektagon™

Strategic growth engine for manageability, security, and AI infrastructure

- Expands platform control
- Supports AI and rack growth
- Builds recurring value

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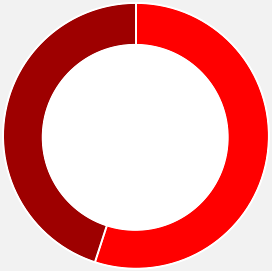
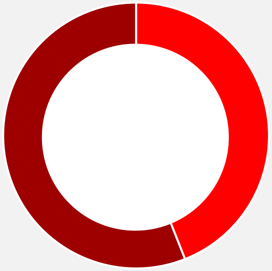
Additive to Lattice Position in Manageability, Server, Cloud, and AI

AMI FY26E Revenue Breakdown

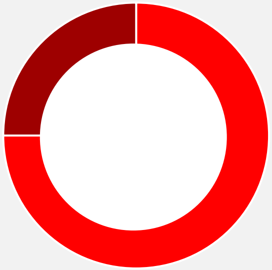
By Product



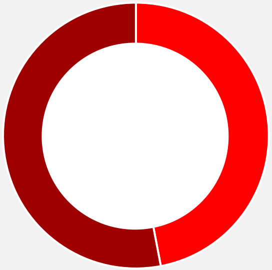
By Customer Segment



By End Market



By AI Concentration



Lattice expects ~38% Server,~ 25% AI Revenue in 2026 without the AMI acquisition

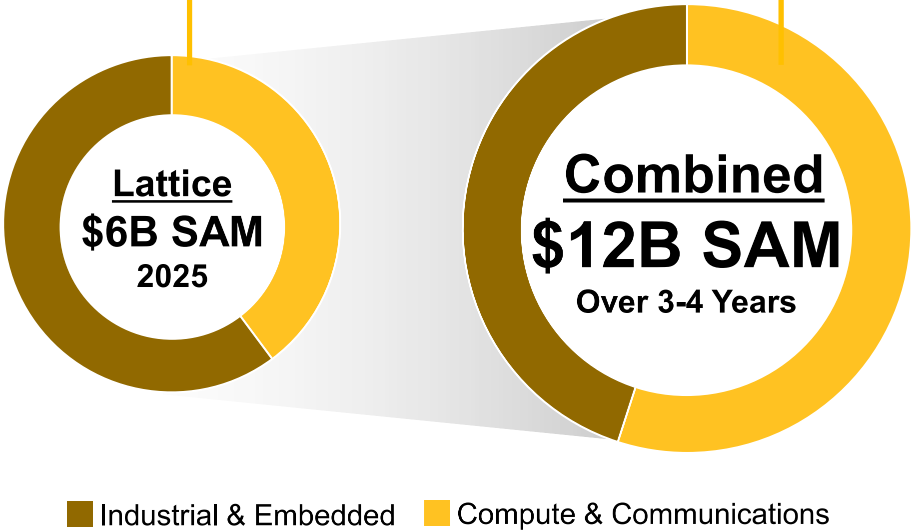
Slide content based on Lattice internal estimates. See Forward-Looking Statement Disclaimer.

Driving Expanded Data Center Opportunities

Current Opportunities

Servers

Racks



Future Expansion

Data Centers

Pods

Servers

Racks

Combined Lattice and AMI Opportunities Expand SAM by 2X

Slide content based on Lattice internal estimates. Includes synergy. See Forward-Looking Statement Disclaimer.

Creating a Complete Portfolio for Secure Management and Control

Data Center Orchestration

Middleware (RMC, PMC, CMC)

Firmware (Aptio, MegaRAC, Tektagon)

Solution Stack | Solution Stack | … | Solution Stack

Tools, IP, Reference Designs

Small and Mid-range FPGAs

ami™ A LATTICE COMPANY — Platform Solutions

LATTICE SEMICONDUCTOR — Low Power FPGA Solutions

Comprehensive Solutions for Cloud and AI

Complementary Products Provide System Solutions for Customers

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System Solutions

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- Low Power FPGAs
- Tools
- IP and Solutions

- Data Center AI
- Physical AI

- Firmware
- Data Center Management
- Security

End Markets

- Compute
- Communications
- Industrial
- Embedded

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Creates Value by Solving Data Center and AI Challenges

Secure Management (Rack Boot)

Secure real-time sensing, and management across AI fleets

Flexible Control (Power & Cooling)

Programmable power and cooling control for complex systems

Predictive Maintenance (Retrofit)

Early fault detection & intervention increases reliability to maximize uptime

Accelerate Customer Time To Market (Plug-and-Play)

Drop-in deployment with end-to-end integrated solution

Accelerate medium to long-term growth with new solution roadmap

Lattice, AMI Committed to Remain Agnostic Companion Chips and Solutions

Data Center AI

Physical AI

GPU/TPU AI Accel.	CPU	Switch, NIC	MPU/MCU	BMC	Sensor	Analog
NVIDIA	intel	NVIDIA	NXP	ASPEED	SONY	ANALOG DEVICES
Google	AMD	BROADCOM	ST	nuvoton	OMNIVISION	TEXAS INSTRUMENTS
amazon	arm	MARVELL	Qualcomm	NXP	HESAI	infineon
Microsoft	NVIDIA	AMD	RENESAS		SICK	
Meta		cisco			LUMOTIVE	
AMD					Valeo	
					TELEDYNE FLIR	
					MAGNA	
					e-con Systems Think Camera. Think e-con.	

Lattice FPGAs + AMI Solutions Will Amplify Customer Success

COMPUTE

aws, DELL Technologies, Google, H3C, Hewlett Packard Enterprise, Lenovo, Meta, Microsoft, NetApp, SUPERMICRO

Leading Server & Cloud Providers

COMMUNICATIONS

Adtran, ARISTA, ciena, CISCO, ERICSSON, FUJITSU, JUNIPER NETWORKS, NEC, NOKIA, SAMSUNG

Leading Comms OEMs

INDUSTRIAL

ABB, EMERSON, GE, Honeywell, OMRON, Panasonic, Rockwell Automation, Schneider Electric, SIEMENS

Leading Industrial OEMs

EMBEDDED

AIRBUS, BECKHOFF, BYD, Canon, GENERAL DYNAMICS, GE Healthcare, HITACHI, TESLA, THALES, TOYOTA

Leading Embedded System Providers

Manage complexity, increase uptime, accelerate time to market

Automotive deployments in select models via direct or tier one engagements

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Transaction Overview

Transaction Consideration	▪ $1.0 billion in cash ▪ Approximately 5.2 million shares of Lattice common stock and restricted stock units(1)
Financial Impact	▪ AMI is expected to generate over $200 million in revenue in 2026 ▪ Accretive to gross margin, free cash flow, and EPS on a non-GAAP basis ▪ Supports trajectory toward a $1 billion+ annual revenue run rate by Q4 2026 ▪ Expect meaningful revenue synergies over time
Financing and Pro Forma Capital Structure	▪ Acquisition funded from cash on hand and $925 million of debt financing ▪ Committed to deleveraging post close, targeting gross leverage <2.0x at 18-24 months post close ▪ Favorable capital structure to allow for continued investments in the business to drive shareholder value

(1) Consideration subject to customary closing adjustments. Lattice is granting restricted stock units to AMI employees in connection with the acquisition, subject to vesting and other terms and conditions.

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